Oriental Land Co.,Ltd.

Results for the First Quarter of the Fiscal Year Ending March 2027

July 30, 2026

Oriental Land Co., Ltd.

Oriental Land Co.,Ltd.

I. Summary of Financial Results

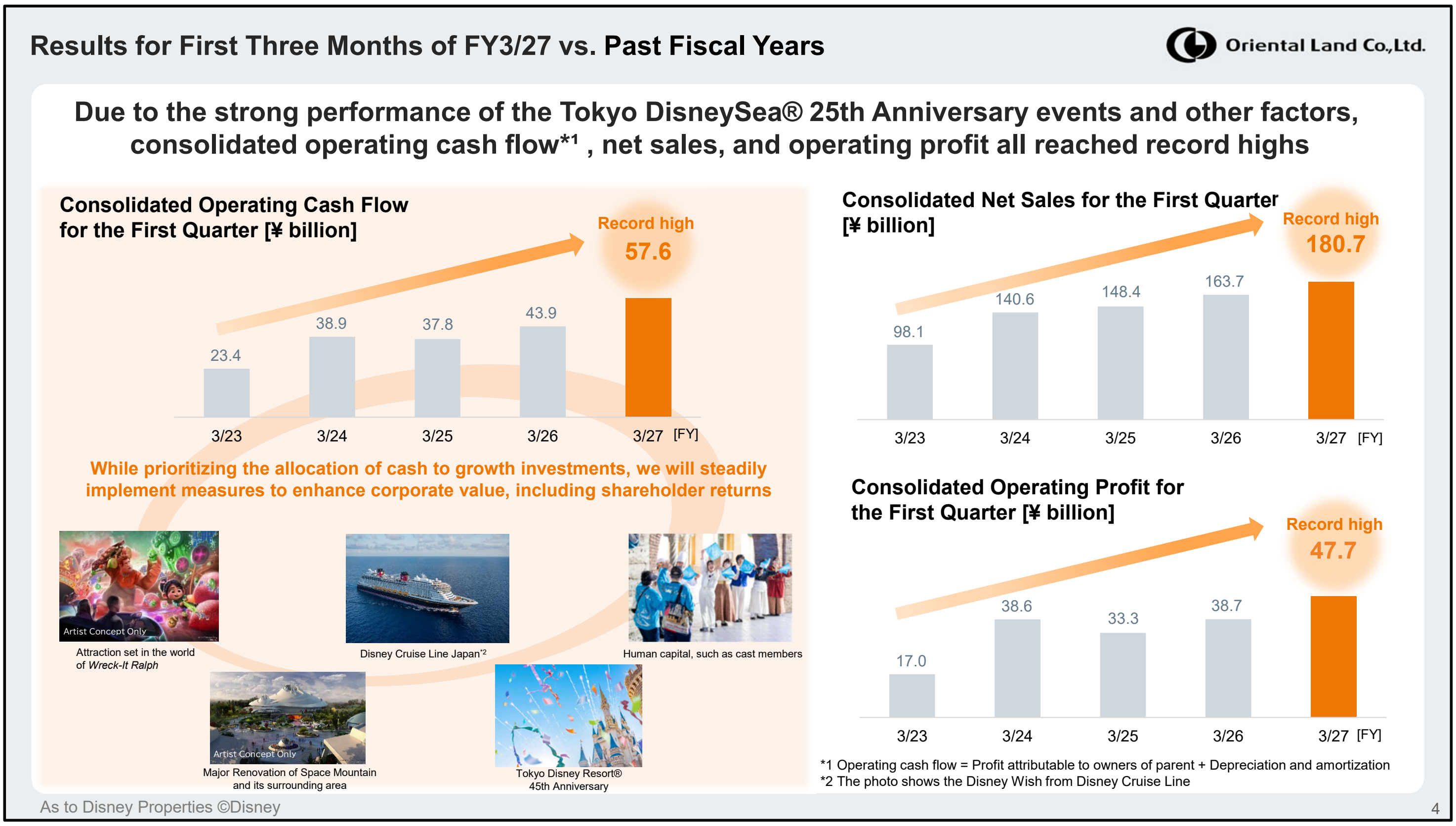
II. Forecasts for First Half and Full FY3/27

Oriental Land Co.,Ltd.

I. Summary of Financial Results

I. Summary of Financial Results

First, I will explain the financial results overview.



Results for First Three Months of FY3/27 vs. Past Fiscal Years

As you can see, here are the financial results for the first quarter.
Due to the strong performance of the Tokyo DisneySea 25th Anniversary events and other factors, consolidated operating cash flow, net sales, and operating profit all reached record highs this quarter.

Going forward, we will continue to prioritize allocating cash to growth investments and take steady steps to enhance corporate value, including shareholder returns.

In our cruise business as well, preparations for the launch in fiscal year 2028 are in full swing, and we are making steady progress.

Through growth investments, we will create unprecedented new experiences and accelerate growth of the company.

Results for First Three Months of FY3/27 vs. FY3/26

Oriental Land Co.,Ltd.

Net sales and profits increased due to factors such as a rise in attendance and higher net sales per guest

[¥ billion]

Consolidated Statement of Income	FY3/26 Results [1Q]	FY3/27 Results [1Q]	Change	Change
Net Sales	163.7	180.7	16.9	10.4%
Theme Park Segment	131.2	147.4	16.1	12.3%
Hotel Business Segment	28.5	29.2	0.7	2.7%
Other Business Segment	3.9	4.0	0.0	1.8%
Operating Profit	38.7	47.7	8.9	23.1%
Theme Park Segment	29.2	37.8	8.5	29.3%
Hotel Business Segment	9.1	9.2	0.0	0.9%
Other Business Segment	0.1	0.5	0.3	192.2%
Non-operating income	1.4	12.2*	10.7	727.9%
Non-operating expenses	0.9	1.6	0.6	62.6%
Ordinary Profit	39.2	58.3	19.0	48.6%
Profit before Income Taxes	39.2	58.3	19.0	48.6%
Profit Attributable to Owners of Parent	27.4	41.2	13.8	50.3%

Note: Non-operating income totaled 12.2 billion yen, primarily due to the sale of the Hyatt Regency Seragaki Island Okinawa as part of an investment project.

Results for First Three Months of FY3/27 vs. FY3/26

The results for this quarter are as shown here.
Compared to the same period of the previous fiscal year, we saw an increase in both net sales and profits, driven by factors such as higher attendance and higher net sales per guest.

Results for First Three Months of FY3/27 vs. FY3/26 – Main Reasons for Change

Oriental Land Co.,Ltd.

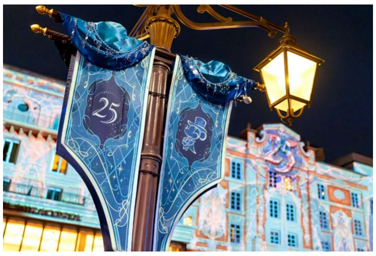
Theme Park Segment Net sales

Net sales increased due to growth in attendance and net sales per guest. Net sales per guest reached a record high

	FY3/26 Results [1Q]	FY3/27 Results [1Q]	Change	Change
Net Sales [¥ billion]	131.2	147.4	16.1	12.3%

Increase in attendance

— Increase due to the Tokyo DisneySea 25th Anniversary event



Tokyo DisneySea 25th Anniversary “Sparkling Jubilee”

Increase in net sales per guest

- **Slight increase in attractions and shows**
  — Increase in Disney Premier Access
- **Increase in merchandise**
  — Strong sales of merchandise related to Tokyo DisneySea 25th Anniversary
- **Increase in food and beverages**
  — Strong sales of menu items and food souvenirs related to Tokyo DisneySea 25th Anniversary

Jubilee Badge & Ribbon

Results for First Three Months of FY3/27 vs. FY3/26 – Main Reasons for Change

I will now explain the results by segment and the factors behind the changes.
Net sales for the Theme Park Segment increased by 16.1 billion yen to 147.4 billion yen.

Attendance increased due to factors such as the Tokyo DisneySea 25th Anniversary events.

Net sales per guest reached a record high across all revenue categories.
Attractions and shows revenue increased slightly, mainly due to a rise in revenue from Disney Premier Access.

Merchandise revenue increased due to factors such as higher sales of merchandise related to Tokyo DisneySea 25th Anniversary.

Food and beverages revenue increased primarily driven by strong sales of menu items and food souvenirs related to Tokyo DisneySea 25th Anniversary.

Results for First Three Months of FY3/27 vs. FY3/26 - Main Reasons for Change

Oriental Land Co.,Ltd.

Theme Park Segment operating profit

Operating profit increased due to higher net sales, despite rises in miscellaneous costs and personnel expenses

	FY3/26 Results [1Q]	FY3/27 Results [1Q]	Change	Change
Net Sales [¥ billion]	131.2	147.4	16.1	12.3%
Operating Profit [¥ billion]	29.2	37.8	8.5	29.3%

[¥ billion]

Increase in operating profit

Increase in net sales	
Decrease in merchandise and food/beverages cost ratio	0.6
Increase in personnel expenses	(0.8)

Increase in miscellaneous costs	(1.2)
Increase in expenses related to the Tokyo DisneySea 25th Anniversary events	(0.6)
Increase in costs related to entertainment	(0.4)
Other	(0.1)
Decrease in depreciation and amortization expenses	0.2
Decrease due to progress of depreciation	

Note: Increase in costs is expressed by figures in parentheses, which show by how much operating profit decreased.

7

Results for First Three Months of FY3/27 vs. FY3/26 – Main Reasons for Change

Operating profit for the Theme Park Segment increased by 8.5 billion yen to 37.8 billion yen.

The merchandise and food/beverages cost ratio decreased overall, as the food and beverages cost ratio declined due to price adjustments and changes in the sales mix.

Personnel expenses increased due to an increase in headcount and compensation revisions.

Miscellaneous costs increased due to higher costs related to the Tokyo DisneySea 25th Anniversary events and costs related to entertainment.

Results for First Three Months of FY3/27 vs. FY3/26 - Main Reasons for Change

Oriental Land Co.,Ltd.

Hotel Business Segment

Net sales and operating profit rose to record highs, driven by increased accommodation revenue and other factors

	FY3/26 Results [1Q]	FY3/27 Results [1Q]	Change	Change
Net Sales [¥ billion]	28.5	29.2	0.7	2.7%
Disney Hotels	26.1	27.0	0.9	3.7%
Occupancy rate [%, pt]	94.0	95.2	1.2	
Average charge per room [¥]	66,534	67,036	502	0.8%
Other Hotels	2.4	2.2	(0.1)	(7.8) %
Operating Profit [¥ billion]	9.1	9.2	0.0	0.9%

Increase in net sales

- Increase in average room rate

Operating profit remained largely unchanged

- Increase in net sales
- Increase in miscellaneous costs

8

Results for First Three Months of FY3/27 vs. FY3/26 – Main Reasons for Change

In the Hotel Business Segment, driven by factors such as an increase in average room rates, net sales rose by 0.7 billion yen to 29.2 billion yen, reaching a record high.

The occupancy rate at Disney hotels for this quarter was 95.2%, up 1.2 percentage points, and the average room rate was 67,036 yen, up 502 yen.

Although miscellaneous costs climbed due to decoration costs for the Tokyo DisneySea 25th Anniversary events, etc., operating profit reached a record high of 9.2 billion yen, driven by factors such as an increase in net sales.

Results for First Three Months of FY3/27 vs. FY3/26 - Main Reasons for Change

Oriental Land Co.,Ltd.

Other Business Segment

Net sales and operating profit increased

	FY3/26 Results [1Q]	FY3/27 Results [1Q]	Change	Change
Net Sales [¥ billion]	3.9	4.0	0.0	1.8%
Operating Profit [¥ billion]	0.1	0.5	0.3	192.2%

Increase in net sales

- Increase in Ikspiari® business
- Increase in Monorail business
- Decrease due to business restructuring

Increase in operating profit

- Decrease in miscellaneous costs

9

<u>Results for First Three Months of FY3/27 vs. FY3/26 – Main Reasons for Change</u>

Net sales for the Other Business Segment increased primarily due to growth in Ikspiari business, offsetting the impact of business restructuring.

Operating profit rose by 0.3 billion yen to 0.5 billion yen, owing to a decrease in miscellaneous costs and other factors.

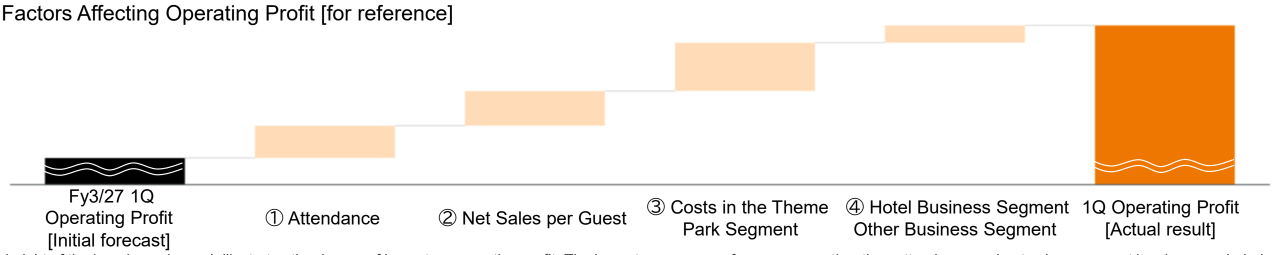
Results for First Three Months of FY3/27 vs. Initial Forecast - Main Reasons for Change

Oriental Land Co.,Ltd.

Driven by factors such as an increase in net sales per guest and a rise in attendance, net sales and operating profit exceeded our initial forecast

	Impact on operating profit [in comparison with initial forecast]	Main factors contributing to change
① Attendance	**Exceeded the forecast**	— Increase thanks to Tokyo DisneySea 25th Anniversary events
② Net sales per guest	**Exceeded the forecast**	• Attractions and shows: Roughly as projected • Merchandise: Higher than projected — Strong sales of products related to Tokyo DisneySea 25th Anniversary • Food and Beverages: Higher than projected — Strong sales of menu items and food souvenirs related to Tokyo DisneySea 25th Anniversary
③ Costs in the Theme Park Segment	**Exceeded the forecast**	— Lower-than-projected miscellaneous costs — Lower-than-projected merchandise and food/beverages cost ratio — Lower-than-projected personnel expenses
④ Hotel Business Segment and Other Business Segment	**Exceeded the forecast**	— Higher-than-projected average room rate in Hotel Business Segment

■ Factors Affecting Operating Profit [for reference]



Note: The height of the bars in each graph illustrates the degree of impact on operating profit. The impact on revenues from sources other than attendance and net sales per guest has been excluded.

10

Results for First Three Months of FY3/27 vs. Initial Forecast - Main Reasons for Change

Driven by an increase in net sales per guest and a rise in attendance, both net sales and operating profit exceeded our initial forecast.

Attendance outperformed our forecast, driven by the Tokyo DisneySea 25th Anniversary events.

Net sales per guest were higher than expected in total.
This was attributable to higher-than-projected revenues from merchandise and food/beverages owing to the strong performance of products, menu items, food souvenirs related to Tokyo DisneySea 25th Anniversary.

Costs in the Theme Park Segment decreased due to factors such as a deferral of miscellaneous costs to 2Q and after as well and the lower-than-expected merchandise and food/beverages cost ratio; as a result, operating profit exceeded our forecast.

Oriental Land Co.,Ltd.

II. Forecasts for First Half and Full FY3/27

II. Forecasts for First Half and Full FY3/27

Next, I will explain our earnings outlook for the first half and the full fiscal year.

Forecasts for First Half and Full FY3/27

Oriental Land Co.,Ltd.

At this time, we are maintaining our earnings forecasts for the first-half and the full FY3/27

Forecasts for the First Half and the Full Fiscal Year Ending March 2027

Net sales and operating profit for this quarter exceeded our initial forecast, driven by the strong performance of the Tokyo DisneySea 25th Anniversary events. However, as the impact of weather conditions remains uncertain, we are maintaining our earnings forecasts for the first half and the full fiscal year at this time

Tokyo DisneySea 25th Anniversary events

Summer Cool-off at Tokyo Disney Resort

Forecasts for First Half and Full FY3/27

Although net sales and operating profit for this quarter exceeded our forecast, driven by the strong performance of the Tokyo DisneySea 25th Anniversary events among other factors, we are maintaining our financial forecasts for the first half and the full fiscal year at this time, taking into account factors such as weather risks.

In addition to the Tokyo DisneySea 25th Anniversary events, “Summer Cool-off at Tokyo Disney Resort” began on July 2 and has been well received by guests.

Moving forward into the second quarter and beyond, we will continue to strive to improve our business performance by steadily implementing our initiatives.

Forecasts for First Half and Full FY3/27

Oriental Land Co.,Ltd.

Although large-scale renovation work at Disney hotels is scheduled in 2Q and beyond, we will implement various initiatives to contribute to our financial performance

■ **Initiatives for the Current Fiscal Year**

Theme Park Segment	Attendance	● Tokyo DisneySea 25th Anniversary events[*1] [Currently underway] — Featuring a variety of content unified under the signature color "Jubilee Blue" ● Summer initiatives[*2] [Partially implemented] — Rolling out the special event "Summer Cool-off at Tokyo Disney Resort" — Sale of various ticket types: Evening tickets such as the After 3 Summer Passport and After 5 Summer Passport, 1-Day Park Hopper Passport, and the College Passport exclusively for students (From Sep. 1, 2026 to Sep. 30. 2026)
	Net sales per guest	● Park tickets: In addition to adjusting the price tier composition, we have introduced tickets at higher prices. [Starting October 10, 2026] ● Disney Premier Access: Addition of eligible facilities [Effective September 1, 2026] and price adjustments for some parades [Effective September 16, 2026]
Hotel Business Segment		● Renovation work on guest rooms at some Disney hotels in preparation for the Tokyo Disney Resort 45th Anniversary events — Tokyo Disney Celebration Hotel®: July 1, 2026 – March 31, 2027 — Tokyo DisneySea Hotel MiraCosta®: August 19, 2026 – July 20, 2027 — Tokyo Disneyland® Hotel: January 4, 2027 – March 14, 2027

■ **Future initiative**

Cost control	● Fundamentally overhaul our budget management system and prioritize costs to ensure a strategic allocation of resources ● Aim to build a system that reflects current conditions in budget planning and ensures execution according to plan → Plan to disclose details of future updates

*1 For details, please refer to P18 in the Appendix. *2 For details, please refer to P19 in the Appendix.

Forecasts for First Half and Full FY3/27

Although we expect a temporary decline in profits for the current fiscal year due to factors such as the implementation of large-scale guest room renovation work at some Disney hotels beginning in the second quarter, we will continue to aim to contribute to our financial performance by implementing various initiatives.

For example, regarding park tickets, in addition to adjusting the price tier composition, we have decided to introduce higher-priced tickets.
We also plan to expand the scope of facilities covered by Disney Premier Access and revise its pricing.

As part of our future initiatives, regarding cost control, we will fundamentally review our budget management system and prioritize costs to ensure a strategic allocation of resources.
In addition, by formulating budgets that reflect current conditions, we will work to establish a system that enables us to execute plans as scheduled.

We will continue to explore ways to control costs so that we can provide an update on our progress going forward.

To support our future growth, we will implement various initiatives to improve profitability, thereby generating cash to source growth investments.

Our vision for theme parks is "the pinnacle of happiness creation that exceeds people's imagination."
Moving forward, we will continue to meet the diverse needs of our guests and work to further enhance our existing services, thereby creating unique and unparalleled value.

That concludes my remarks. Thank you very much.

Appendix

Theme Parks Events & New Attractions Calendar for FY3/27

Oriental Land Co.,Ltd.

Apr. | May | Jun. | Jul. | Aug. | Sep. | Oct. | Nov. | Dec. | Jan. | Feb. | Mar.

Tokyo Disneyland®

★ Dec. 27, 2025 to Jun. 28, 2026
it's a small world with Groot

◆ Sep. 30 NEW
The D-Groovationz4 Live: Happy! Funky! Groovy! Tour

★ Apr. 23 to Jun. 30
Special version of
"Star Tours: The Adventures Continue"

★ Jul. 2 to Sep. 14 NEW
Fun Time with *Toy Story 5*

★ Sep. 16 to Oct. 31
Disney Halloween

★ Nov. 11 to Dec. 25
Disney Christmas

★ Apr. 9 to Jun. 30
Sixth Special Event in the Disney Pal-Palooza
Series "Vanellope's Sweet Pop World"

★ Jul. 2 to Sep. 14
Summer Cool-off
at Tokyo Disney Resort

★ Jan. 1 to 11
New Year's Special Event

★ Jul.2 to Sep. 14 NEW
Reach for the Stars：Everlasting Dreams

Tokyo DisneySea

★ Apr. 15, 2026 to Mar. 31, 2027 NEW
Tokyo DisneySea 25th "Sparkling Jubilee"

★ Apr. 15 to Jun. 30
Tokyo DisneySea Food & Wine Festival

★ Jul. 2 to Sep. 14 NEW
Fun Time with *Toy Story 5*

★ Sep. 16 to Oct. 31
Disney Halloween

★ Nov. 11 to Dec. 25
Disney Christmas

★ Jul. 2 to Sep. 14
Summer Cool Off
at Tokyo Disney Resort

★ Sep. 16 to Nov. 2
Lazos de la Familia

★ Jan. 1 to 11
New Year's Special Event

Notes 1) Program titles, contents, and dates are subject to change.
2) Information is current as of July 30, 2026.

★ Special events and programs ◆ New attractions and shows, etc.

Disney Premier Access

Oriental Land Co.,Ltd.

This service, available for a fee, will allow guests to select designated times to be admitted to and enjoy certain experiences with a shorter wait time

Attractions at Tokyo Disneyland	Intro. Date	Price
Enchanted Tale of Beauty and the Beast	May 19, 2022	¥2,500*1
Splash Mountain	Dec. 1, 2022	¥1,500
The Happy Ride with Baymax	Dec. 1, 2022	¥1,500
Big Thunder Mountain	Sep. 1, 2026 (Scheduled)	¥1,500
Pooh's Hunny Hunt	Sep. 1, 2026 (Scheduled)	¥1,500
Monsters, Inc. Ride & Go Seek!	Sep. 1, 2026 (Scheduled)	¥1,000
Haunted Mansion "Holyday Nightmare"	Sep. 15, 2026*2 (Scheduled)	¥1,000

Entertainment at Tokyo Disneyland	Intro. Date	Price
Disney Harmony in Color	Apr. 15, 2023	¥2,500
Tokyo Disneyland Electrical Parade *Dreamlights*	Apr. 15, 2023	¥2,500
Reach for the Stars*3	Sep. 20, 2024*4	¥2,500
Mickey's Magical Music World	Nov. 13, 2024	¥2,500
Disney Pal-Palooza "It's a Sweetsful Time!" Terminated	Apr. 9, 2026*5	¥2,500
The Villains' Halloween "Into the Frenzy"	Sep. 16, 2026*6 (Scheduled)	¥3,500
The D-Groovationz4 Live: Happy! Funky! Groovy! Tour	Sep. 30, 2026 (Scheduled)	¥2,500

Note: Information is current as of Aug. 21, 2026.
*1 Revised price effective Sep. 1, 2026.
*2 To be applied from Sep. 15, 2026 to Jan. 7, 2027
*3 Being held from Jul. 2 to Sep. 14, 2026 under the title "Reach for the Stars: Everlasting Dreams"
*4 To be terminated on Sep. 14, 2026
*5 Applied from Apr. 9 to Jun. 30, 2026
*6 To be applied from Sep. 16 to Oct. 31, 2026

Disney Premier Access

Oriental Land Co.,Ltd.

This service, available for a fee, will allow guests to select designated times to be admitted to and enjoy certain experiences with a shorter wait time

Attractions at Tokyo DisneySea	Intro. Date	Price
Soaring: Fantastic Flight	May 19, 2022	¥2,500*1
Toy Story Mania!	Jun. 10, 2022	¥2,000
Tower of Terror	Dec. 9, 2022	¥1,500
Journey to the Center of the Earth	Dec. 9, 2022	¥2,000*1
Anna and Elsa's Frozen Journey	Jun. 6, 2024	¥2,500*1
Rapunzel's Lantern Festival	Jun. 6, 2024	¥2,000
Peter Pan's Never Land Adventure	Jun. 6, 2024	¥2,000
Raging Spirits	Sep. 1, 2026 (Scheduled)	¥1,500
Indiana Jones Adventure: Temple of the Crystal Skull*2	Nov. 30, 2026 (Scheduled)	¥1,500

Entertainment at Tokyo DisneySea	Intro. Date	Price
Believe! Sea of Dreams	Nov. 11, 2022	¥2,500
Dreams Take Flight	Jul. 16, 2025	¥2,500
Dance the Globe!	Jan. 14, 2026*3	¥2,500

Note: Information is current as of Aug. 21, 2026.
*1 Revised price effective Sep. 1, 2026
*2 Operations to be resumed on Nov. 30, 2026
*3 Applied from Jan. 14, 2026 to Mar. 31, 2027

Initiatives for the Tokyo DisneySea 25th Anniversary events

Entertainment programs	Special merchandise	Special menu items	Decorations and immersive experiences

Sparkling Jubilee Celebration

Jubilee Blue Memories

Special menus

Decorations in front of the Tokyo DisneySea AquaSphere

Dance the Globe!

Jubilee Badge

Food souvenirs

Sparkling Jubilee Night

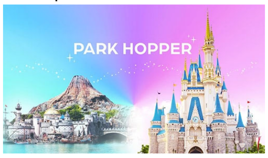
About Parks During Summer

Initiatives during summer

Ticket offering only for summer

After 3 Summer Passport and After 5 Summer Passport

College Passport*



1-Day Park Hopper Passport

*To be offered from Sep.1 to Sep. 30, 2026

Wider variety in summer-only content

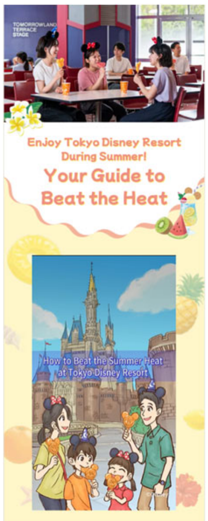
Reach for the Stars: Everlasting Dreams at Tokyo Disneyland

Cool menu items for summer

"Get Soaked" Harbor Splash at Tokyo DisneySea

Gadget's Go Coaster "Get Soaked" Version at Tokyo Disneyland

Promoting tips for a comfortable stay



A heat safety guide posted on the website and social media

Future Growth Investments

Oriental Land Co.,Ltd.

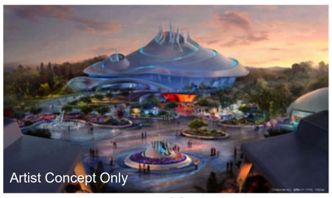
We will continue to invest in growth without wavering and achieve the goals we have set

Growth Investments and Content

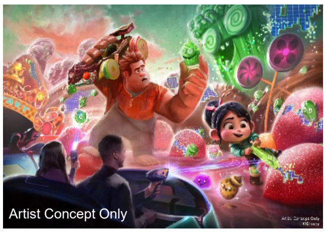
2026

Tokyo DisneySea
25th Anniversary events

2027



Major renovation of Space Mountain
and its surrounding area



Attraction set in the world of
Wreck-It Ralph

2028

Tokyo Disney Resort
45th Anniversary

2029~

Disney Cruise Line Japan (Service is scheduled to launch in FY2028 and begin year-round operations in FY2029)
Note: The photo shows the Disney Wish from Disney Cruise Line

Growth through Business: Cruise Business

Oriental Land Co.,Ltd.

Disney Cruise Line Japan*

Significance of entering the cruise business

Acquire a new pillar of revenue for the OLC Group	Highly profitable business model	Not subject to land constraints
Avoid the risk of concentrating all businesses in Maihama	Business model less susceptible to weather conditions	Employment from overseas

Services to be offered [planned]

- Activities and entertainment only found on Disney cruises
- Guest rooms of a variety of grades and types; Diverse dining options
- Hospitable services, etc.

Scheduled start of services	FY2028	Investment value	Ship's body: ¥290 billion Contingency funds: ¥40 billion Assumed exchange rate: ¥165/euro, ¥155/dollar
Registry	Japan [planned]	Ship design	Designed based on cruise ship "Disney Wish" that launched in 2022, with some elements adapted for the Japanese market
Tonnage	Approx. 140,000 gross tons	Number of guest rooms	Approx. 1,250 rooms
Capacity	Approx. 4,000 persons	Number of crew	Approx. 1,500 persons

*The photo shows the Disney Wish from Disney Cruise Line

Cruise services planned at this point

Route	Cruises mainly depart and arrive at Tokyo International Cruise Terminal
Length of cruise	2 to 4-night short-term cruises
Price per person	A wide range of prices from the ¥100,000 to ¥300,000 range* [price per person per cruise] *Price for the most common type of guest rooms
Target	Families, younger generation, overseas inbound travelers

Contribution to financial performance

- Annual net sales and number of passengers are expected to reach approx. ¥100 billion and 400,000, respectively, within the first several years
- Profit is assumed to be generated form FY2029 when full-year operation is scheduled
- We are closely examining the upside of net sales while aiming for the upper 20% range in operating margin within the first several years
- Annual depreciation and amortization expenses in the ¥20 billion range are expected
- Operating margin is expected to improve further after the depreciation period of the ship
- A foreign exchange forward contract is executed to hedge against exchange risks for approximately half of the amount

The launch of a second ship will be considered when the first ship is successfully on track

Tokyo Disney Resort 40th Anniversary Priority Pass

This service, available free of charge, will allow guests to select and enjoy eligible experiences at a specific time with a reduced wait time
[The Tokyo Disney Resort 40th Anniversary Priority Pass will no longer be available after August 31, 2026]

Attractions at Tokyo Disneyland	Attractions at Tokyo DisneySea
Star Tours: The Adventures Continue	Indiana Jones Adventure: Temple of the Crystal Skull
Big Thunder Mountain	20,000 Leagues Under the Sea
Pooh's Hunny Hunt	Turtle Talk
Haunted Mansion	Nemo & Friends SeaRider
Monsters, Inc. Ride & Go Seek!	The Magic Lamp Theater
	Raging Spirits

Note: Information is current as of Jul. 30, 2026.

Consolidated Balance Sheets [As of 6/26 vs. 3/26]

Oriental Land Co.,Ltd.

[¥ billion]

Consolidated Balance Sheets	At the end of FY3/26	At the end of 1Q of FY3/27	Change
A. Assets			
Current Assets	675.2	640.2	(34.9)
Non-current Assets	953.8	982.1	28.2
Total Assets	1,629.0	1,622.3	(6.6)
B. Liabilities			
Current Liabilities	206.3	169.8	(36.5)
Non-current Liabilities	322.6	324.4	1.7
Total Liabilities	529.0	494.2	(34.8)
C. Net Assets			
Shareholders' Equity	1,062.6	1,091.1	28.4
Accumulated Other Comprehensive Income	37.3	36.9	(0.3)
Total Net Assets	1,100.0	1,128.1	28.1
Total Liabilities and Net Assets	1,629.0	1,622.3	(6.6)

[A. ¥6.6 billion [0.4%] Decrease in Assets]

I. ¥34.9 billion Decrease in Current Assets

[1] Decrease in cash and deposits ¥(41.3) billion

[2] Decrease in securiteis ¥4.9 billion

II. ¥28.2 billion Increase in Non-current Assets

[1] Increase due to capital expenditure ¥36.2 billion

[2] Increase in investments and other assets ¥8.5 billion

[3] Decrease due to depreciation ¥(16.3) billion

[B. ¥34.8 billion [6.6%] Decrease in Liabilities]

I. ¥36.5 billion Decrease in Current Liabilities

[1] Decrease in income taxes payable ¥(17.7) billion

[2] Decrease in other (accounts payable, etc.) ¥(10.6) billion

II. ¥1.7 billion Increase in Non-current Liabilities

[1] Increase in other (deferred tax liability, etc.) ¥1.8 billion

[C. ¥28.1 billion [2.6%] Increase in Net Assets]

I. ¥28.4 billion Increase in Shareholders' Equity

[1] Increase in retained earnings ¥28.1 billion

- Increase due to profit attributable owners of parent ¥41.2 billion
- Decrease due to dividends ¥(13.1) billion

II. ¥0.3 billion Decrease in Accumulated Other Comprehensive Income

[1] Decrease in deferred gains or losses on hedges ¥(0.2) billion

[2] Decrease in remeasurements of defined benefit plans ¥(0.1) billion

Oriental Land Co., Ltd.
Investor Relations Group, Corporate Communication Department
URL: www.olc.co.jp/en

Cautionary Statement:
The purpose of this document is to provide information on the operating results and future management strategies of the OLC Group, and not to solicit investment in securities issued by the Company.

The data disclosed in this document are based on the judgments and available information as of the date of publication. The OLC Group's business is sensitive to factors such as customer preferences, and social and economic conditions, and therefore the forecasts and outlook presented in this document contain uncertainties.

Figures of theme park attendance and net sales per guest have been rounded, and financial figures have been truncated.