



Supplementary Materials:
Results for the Fiscal Year Ended March 31, 2019
(April 1, 2018 through March 31, 2019)

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1. Consolidated Balance Sheets
(Actual Fiscal Year/Previous Fiscal Year)

(Millions of yen)

Items	3/18 (As of March 31, 2018)		3/19 (As of March 31, 2019)		Change (decrease)	
	Amount	%	Amount	%	Amount	%
ASSETS						
I. Current assets						
Cash and deposits	296,350		377,551		81,200	
Notes and accounts receivable-trade	19,990		22,083		2,092	
Securities	21,709		20,999		(709)	
Inventories	17,973		17,324		(649)	
Other	3,111		3,877		766	
Total current assets	359,134	39.4	441,835	42.0	82,700	23.0
II. Non-current assets						
Property, plant and equipment						
Buildings and structures, net	275,508		270,971		(4,536)	
Machinery, equipment and vehicles, net	27,193		28,125		932	
Land	117,653		117,653		(0)	
Construction in progress	38,747		82,342		43,595	
Other, net	14,475		15,228		753	
Total property, plant and equipment	473,578	52.0	514,322	48.9	40,743	8.6
Intangible assets						
Other	8,865		13,770		4,904	
Total intangible assets	8,865	1.0	13,770	1.3	4,904	55.3
Investments and other assets						
Investment securities	51,493		60,810		9,316	
Long-term prepaid expenses	832		1,718		886	
Other	16,769		18,998		2,229	
Total investments and other assets	69,095	7.6	81,527	7.8	12,432	18.0
Total non-current assets	551,539	60.6	609,619	58.0	58,080	10.5
Total assets	910,673	100.0	1,051,455	100.0	140,781	15.5
LIABILITIES						
I. Current liabilities						
Notes and accounts payable-trade	17,557		19,907		2,350	
Current portion of bonds	-		20,000		20,000	
Current portion of long-term loans payable	4,845		6,119		1,274	
Income taxes payable	19,989		22,470		2,480	
Other	81,230		86,154		4,924	
Total current liabilities	123,623	13.6	154,652	14.7	31,029	25.1
II. Non-current liabilities						
Bonds payable	50,000		80,000		30,000	
Long-term loans payable	4,739		2,304		(2,435)	
Retirement benefit liability	4,631		4,483		(147)	
Other	5,702		6,813		1,110	
Total non-current liabilities	65,073	7.1	93,601	8.9	28,527	43.8
Total liabilities	188,697	20.7	248,253	23.6	59,556	31.6
NET ASSETS						
I. Shareholders' equity						
Capital stock	63,201	7.0	63,201	6.0	-	
Capital surplus	111,911	12.3	111,938	10.6	26	
Retained earnings	619,599	68.0	696,718	66.3	77,118	
Treasury shares	(89,794)	(9.9)	(89,183)	(8.5)	611	
Total shareholders' equity	704,918	77.4	782,674	74.4	77,756	11.0
II. Accumulated other comprehensive income						
Valuation difference on available-for-sale securities	15,585	1.7	19,320	1.9	3,735	
Deferred gains or losses on hedges	(314)	(0.0)	-	-	314	
Remeasurements of defined benefit plans	1,787	0.2	1,206	0.1	(580)	
Total accumulated other comprehensive income	17,058	1.9	20,526	2.0	3,468	20.3
Total net assets	721,976	79.3	803,201	76.4	81,224	11.3
Total liabilities and net assets	910,673	100.0	1,051,455	100.0	140,781	15.5

【A. ¥140.7 Billion (15.5%) Increase in Assets】**I. ¥82.7 Billion Increase in Current Assets**

(1) Increase in cash and deposits ¥81.2 billion ...①

II. ¥58.0 Billion Increase in Non-current Assets

(1) Increase in capital expenditures ¥86.0 billion

(2) Decrease in depreciation and amortization ¥(38.2 billion)

【Amount of Increase/Decrease in Non-current Assets】

(Millions of yen)

Items	Amount
Amount of increase/decrease in facilities	46,535
Capital expenditures	86,050
Theme Park Segment	80,774
Hotel Business Segment	1,978
Other Business Segment	3,362
Removal from consolidation	(66)
Eliminations, etc.	(1,300)
Depreciation and amortization	(38,214)
Amount of increase/decrease in investment securities and other assets	11,545
Total	58,080

【B. ¥59.5 Billion (31.6%) Increase in Liabilities】**I. ¥31.0 Billion Increase in Current Liabilities**

(1) Increase in current portion of bonds ¥20.0 billion ...③

(2) Increase in income taxes payable ¥2.4 billion ...④

(3) Increase in notes and accounts payable trade ¥2.3 billion ...②

II. ¥28.5 Billion Increase in Non-current Liabilities

(1) Increase in bonds payable ¥30.0 billion ...⑤

【Breakdown of Interest-Bearing Debt】

(Millions of yen)

Items	3/18	3/19	Change
Current portion of bonds	-	20,000	20,000
Current portion of long-term loans payable	4,845	6,119	1,274
Bonds payable	50,000	80,000	30,000
Long-term loans payable	4,739	2,304	(2,435)
Total	59,585	108,423	48,838

【C. ¥81.2 Billion (11.3%) Increase in Net Assets】

(1) Increase in retained earnings ¥77.1 billion ...⑥

- Increase in profit attributable to owners of parent ¥90.2 billion

- Decrease due to cash dividends ¥(13.1 billion)

2. Consolidated Statements of Income (Actual Fiscal Year/Previous Fiscal Year)

(Millions of yen)

Items	3/18 (Fiscal Year ended March 31, 2018)		3/19 (Fiscal Year ended March 31, 2019)		Change (decrease)		
	Amount	%	Amount	%	Amount	%	
Net sales	479,280	100.0	525,622	100.0	46,342	9.7	A
Theme Park Segment	395,978	82.6	437,495	83.2	41,517	10.5	①
Hotel Business Segment	66,447	13.9	72,427	13.8	5,979	9.0	②
Other Business Segment	16,854	3.5	15,699	3.0	(1,154)	(6.9)	③
Cost of sales	302,771	63.2	326,283	62.1	23,511	7.8	
Personnel expenses	77,566		79,756		2,190		
Other expenses	193,407		213,679		20,272		
Depreciation and amortization	31,798		32,847		1,048		
Gross profit	176,508	36.8	199,339	37.9	22,830	12.9	
Selling, general and administrative expenses	66,223	13.8	70,061	13.3	3,838	5.8	
Personnel expenses	24,187		26,524		2,336		
Other expenses	36,495		38,169		1,674		
Depreciation and amortization	5,540		5,367		(173)		
Operating profit	110,285	23.0	129,278	24.6	18,992	17.2	B
Theme Park Segment	91,636	19.1	107,278	20.4	15,642	17.1	④
Hotel Business Segment	16,298	3.4	19,218	3.7	2,920	17.9	⑤
Other Business Segment	2,071	0.4	2,527	0.5	455	22.0	⑥
(Elimination and Corporate)	279	0.1	253	0.0	(26)	(9.4)	
Non-operating income	2,443	0.5	2,198	0.4	(245)	(10.0)	
Non-operating expenses	1,068	0.2	2,037	0.4	969	90.7	
Ordinary profit	111,660	23.3	129,439	24.6	17,778	15.9	
Extraordinary income	1,336	0.3	-	-	(1,336)	-	
Profit before income taxes	112,997	23.6	129,439	24.6	16,441	14.6	
Income taxes-current	35,432	7.4	39,193	7.4	3,761	10.6	
Income taxes-deferred	(3,626)	(0.7)	(40)	(0.0)	3,586	-	
Total income taxes	31,805	6.7	39,153	7.4	7,347	23.1	
Profit	81,191	16.9	90,286	17.2	9,094	11.2	
Profit attributable to owners of parent	81,191	16.9	90,286	17.2	9,094	11.2	

【A. ¥46.3 Billion (9.7%) Increase in Net Sales】

(Millions of yen)

Items	3/18	3/19	Change	Change (%)	Primary reasons for change
① Theme Park Segment	395,978	437,495	41,517	10.5	• Increase in Theme Park attendance • Increase in net sales per Guest
Attractions and shows	186,091	201,658	15,566	8.4	
Merchandise	134,922	152,426	17,503	13.0	
Food and beverages	68,907	76,345	7,437	10.8	
Others	6,056	7,066	1,009	16.7	
② Hotel Business Segment	66,447	72,427	5,979	9.0	• Increase in accommodation revenue due to Tokyo Disney Resort 35th Anniversary events
Disney Hotels*	57,215	63,335	6,119	10.7	
Others	9,232	9,091	(140)	(1.5)	
③ Other Business Segment	16,854	15,699	(1,154)	(6.9)	• Decrease due to sale of directly managed restaurants in the Ikspiari business
Ikspiari	8,117	6,616	(1,500)	(18.5)	
Monorail	4,513	4,739	226	5.0	
Others	4,223	4,342	118	2.8	

*Including Disney Ambassador Hotel, Tokyo DisneySea Hotel MiraCosta, Tokyo Disneyland Hotel and Tokyo Disney Celebration Hotel.

【Theme Park Information】

Items	3/18	3/19	Change	Change (%)	Primary reasons for change
Attendance (thousand people)	30,100	32,558	2,459	8.2	• Increase due to Tokyo Disney Resort 35th Anniversary events
Net sales per Guest (yen)	11,614	11,815	201	1.7	
Ticket receipts	5,339	5,352	13	0.2	
Merchandise	3,989	4,122	133	3.3	• Increase due to strong sales of Tokyo Disney Resort 35th Anniversary events related products
Food and beverages	2,286	2,341	55	2.4	• Increase due to generation of dining opportunities

【B. ¥18.9 Billion (17.2%) Increase in Operating Profit】

(Millions of yen)

Items	3/18	3/19	Change	Change (%)	Primary reasons for change
④ Theme Park Segment	91,636	107,278	15,642	17.1	• Increase in net sales • Increase in personnel expenses [¥(3.2 billion)] -Increase in personnel expenses for part-time employees [¥(2.0 billion)] -Increase in other factors [¥(1.2 billion)] • Increase in miscellaneous costs [¥(7.1 billion)] -Increase in costs related to Tokyo Disney Resort 35th Anniversary events [¥(3.3 billion)] -Increase in computer-system-related expenses [about ¥(1.7 billion)] -Increase in maintenance costs [about ¥(0.7 billion)] -Increase in other factors [about ¥(1.3 billion)] • Increase in depreciation and amortization expenses [¥(1.2 billion)] *Merchandise and food/beverages sales cost ratio were roughly on a par with previous fiscal year
⑤ Hotel Business Segment	16,298	19,218	2,920	17.9	• Increase in net sales • Increase in personnel expenses -Increase in performance bonus, etc.
⑥ Other Business Segment	2,071	2,527	455	22.0	

3. Consolidated Statements of Income (Actual Fiscal Year/Initial Forecast for Full Year)

(Millions of yen)

Items	Initial Forecast (Fiscal Year ended March 31, 2019)		Actual Results (Fiscal Year ended March 31, 2019)		Change (decrease)		
	Amount	%	Amount	%	Amount	%	
Net sales	500,860	100.0	525,622	100.0	24,762	4.9	A
Theme Park Segment	417,970	83.5	437,495	83.2	19,525	4.7	①
Hotel Business Segment	67,840	13.5	72,427	13.8	4,587	6.8	②
Other Business Segment	15,050	3.0	15,699	3.0	649	4.3	③
Cost of sales	318,910	63.7	326,283	62.1	7,373	2.3	
Gross profit	181,950	36.3	199,339	37.9	17,389	9.6	
Selling, general and administrative expenses	68,480	13.6	70,061	13.3	1,581	2.3	
Operating profit	113,470	22.7	129,278	24.6	15,808	13.9	B
Theme Park Segment	94,460	18.9	107,278	20.4	12,818	13.6	④
Hotel Business Segment	16,640	3.3	19,218	3.7	2,578	15.5	⑤
Other Business Segment	2,230	0.5	2,527	0.5	297	13.3	⑥
(Elimination and Corporate)	140	0.0	253	0.0	113	81.0	
Non-operating income	2,220	0.4	2,198	0.4	(21)	(1.0)	
Non-operating expenses	880	0.2	2,037	0.4	1,157	131.5	
Ordinary profit	114,810	22.9	129,439	24.6	14,629	12.7	
Profit before income taxes	114,810	22.9	129,439	24.6	14,629	12.7	
Income taxes	34,780	6.9	39,153	7.4	4,373	12.6	
Profit	80,030	16.0	90,286	17.2	10,256	12.8	
Profit attributable to owners of parent	80,030	16.0	90,286	17.2	10,256	12.8	

【A. ¥24.7 Billion (4.9%) Increase in Net Sales】

(Millions of yen)

Items	Initial Forecast	Actual Results	Change	Change (%)	Primary reasons for change
① Theme Park Segment	417,970	437,495	19,525	4.7	
Attractions and shows	192,780	201,658	8,878	4.6	·Increase in Theme Park attendance
Merchandise	149,020	152,426	3,406	2.3	
Food and beverages	70,040	76,345	6,305	9.0	
Others	6,130	7,066	936	15.3	
② Hotel Business Segment	67,840	72,427	4,587	6.8	
Disney Hotels*	58,230	63,335	5,105	8.8	·Increase in accommodation revenue due to Tokyo Disney Resort 35th Anniversary events
Others	9,610	9,091	(518)	(5.4)	
③ Other Business Segment	15,050	15,699	649	4.3	
Ikspiari	6,580	6,616	36	0.6	
Monorail	4,460	4,739	279	6.3	
Others	4,010	4,342	332	8.3	

*Including Disney Ambassador Hotel, Tokyo DisneySea Hotel MiraCosta, Tokyo Disneyland Hotel and Tokyo Disney Celebration Hotel.

【Theme Park Information】

Items	Initial Forecast	Actual Results	Change	Change (%)	Primary reasons for change
Attendance (thousand people)	31,000	32,558	1,558	5.0	·Increase due to Tokyo Disney Resort 35th Anniversary events
Net sales per Guest (yen)	11,830	11,815	(15)	(0.1)	
Ticket receipts	5,350	5,352	2	0.0	
Merchandise	4,220	4,122	(98)	(2.3)	·Decrease in event related products
Food and beverages	2,260	2,341	81	3.6	·Increase due to generation of dining opportunities

【B. ¥15.8 Billion (13.9%) Increase in Operating Profit】

(Millions of yen)

Items	Initial Forecast	Actual Results	Change	Change (%)	Primary reasons for change
④ Theme Park Segment	94,460	107,278	12,818	13.6	·Increase in net sales ·Decrease in merchandise and food/beverages sales cost ratio [about ¥1.0 billion] ·Increase in personnel expenses [about ¥(2.0 billion)] -Increase in performance bonus, etc. *Miscellaneous costs and depreciation and amortization expenses were roughly on a par with the initial forecast
⑤ Hotel Business Segment	16,640	19,218	2,578	15.5	·Increase in net sales ·Increase in personnel expenses -Increase in performance bonus, etc.
⑥ Other Business Segment	2,230	2,527	297	13.3	

4. Forecast: Consolidated Statements of Income
(Forecast for FY Ending March 31, 2020 / Results for FY Ended March 31, 2019)

(Millions of yen)

Items	Results for Fiscal Year ended March 31, 2019		Forecast for Fiscal Year ending March 31, 2020		Change (decrease)		
	Amount	%	Amount	%	Amount	%	
Net sales	525,622	100.0	479,240	100.0	(46,382)	(8.8)	A
Theme Park Segment	437,495	83.2	397,550	83.0	(39,945)	(9.1)	①
Hotel Business Segment	72,427	13.8	65,650	13.7	(6,777)	(9.4)	②
Other Business Segment	15,699	3.0	16,040	3.3	340	2.2	③
Cost of sales	326,283	62.1	316,550	66.1	(9,733)	(3.0)	
Gross profit	199,339	37.9	162,690	33.9	(36,649)	(18.4)	
Selling, general and administrative expenses	70,061	13.3	69,750	14.5	(311)	(0.4)	
Operating profit	129,278	24.6	92,940	19.4	(36,338)	(28.1)	B
Theme Park Segment	107,278	20.4	75,910	15.8	(31,368)	(29.2)	④
Hotel Business Segment	19,218	3.7	14,670	3.1	(4,548)	(23.7)	⑤
Other Business Segment	2,527	0.5	2,150	0.5	(377)	(14.9)	⑥
(Elimination and Corporate)	253	0.0	210	0.0	(43)	(17.1)	
Non-operating income	2,198	0.4	2,060	0.4	(138)	(6.3)	
Non-operating expenses	2,037	0.4	1,120	0.2	(917)	(45.0)	
Ordinary profit	129,439	24.6	93,880	19.6	(35,559)	(27.5)	
Profit before income taxes	129,439	24.6	93,880	19.6	(35,559)	(27.5)	
Income taxes	39,153	7.4	28,580	6.0	(10,573)	(27.0)	
Profit	90,286	17.2	65,300	13.6	(24,986)	(27.7)	
Profit attributable to owners of parent	90,286	17.2	65,300	13.6	(24,986)	(27.7)	

【A. ¥46.3 Billion (8.8%) Decrease in Net Sales】

(Millions of yen)

Items	FY 3/19 Results	FY 3/20 Forecast	Change	Change (%)	Primary reasons for change
① Theme Park Segment	437,495	397,550	(39,945)	(9.1)	<ul style="list-style-type: none"> • Decrease in Theme Park attendance • Decrease in net sales per Guest
Attractions and shows	201,658	186,050	(15,608)	(7.7)	
Merchandise	152,426	135,340	(17,086)	(11.2)	
Food and beverages	76,345	69,880	(6,465)	(8.5)	
Others	7,066	6,280	(786)	(11.1)	
② Hotel Business Segment	72,427	65,650	(6,777)	(9.4)	<ul style="list-style-type: none"> • Decrease in accommodation revenue since current fiscal year is on the heels of Tokyo Disney Resort 35th Anniversary events • Decrease in accommodation revenue due to renewal of hotel rooms
Disney Hotels*	63,335	56,740	(6,595)	(10.4)	
Others	9,091	8,910	(181)	(2.0)	
③ Other Business Segment	15,699	16,040	340	2.2	
Ikspiari	6,616	6,600	(16)	(0.3)	
Monorail	4,739	4,630	(109)	(2.3)	
Others	4,342	4,810	467	10.8	

*Including Disney Ambassador Hotel, Tokyo DisneySea Hotel MiraCosta, Tokyo Disneyland Hotel and Tokyo Disney Celebration Hotel.

【Theme Park Information】

Items	FY 3/19 Results	FY 3/20 Forecast	Change	Change (%)	Primary reasons for change
Attendance (thousand people)	32,558	30,000	(2,558)	(7.9)	• Decrease since current fiscal year is on the heels of Tokyo Disney Resort 35th Anniversary events
Net sales per Guest (yen)	11,815	11,640	(175)	(1.5)	<ul style="list-style-type: none"> • Decrease owing to the end of sales of Tokyo Disney Resort 35th Anniversary related products
Ticket receipts	5,352	5,310	(42)	(0.8)	
Merchandise	4,122	4,000	(122)	(3.0)	
Food and beverages	2,341	2,330	(11)	(0.5)	

【B. ¥36.3 Billion (28.1%) Decrease in Operating Profit】

(Millions of yen)

Items	FY 3/19 Results	FY 3/20 Forecast	Change	Change (%)	Primary reasons for change
④ Theme Park Segment	107,278	75,910	(31,368)	(29.2)	<ul style="list-style-type: none"> • Decrease in net sales • Increase in merchandise and food/beverages sales cost ratio [about ¥(1.0 billion)] • Decrease in personnel expenses [about ¥1.0 billion] <ul style="list-style-type: none"> -Decrease in performance bonus [about ¥2.5 billion] -Decrease in personnel expenses for part-time employees [about ¥0.5 billion] -Increase in personnel expenses for full-time employees [about ¥(2.0 billion)], etc. • Increase in miscellaneous costs [about ¥(3.5 billion)] -Increase in computer-system-related expenses [about ¥(3.0 billion)] -Increase in costs related to special events [about ¥(1.0 billion)] -Increase in maintenance costs [about ¥(0.5 billion)] -Increase in other factors [about ¥(2.0 billion)] -Decrease in costs related to Tokyo Disney Resort 35th Anniversary events [about ¥3.0 billion] • Increase in depreciation and amortization expenses [¥(1.5 billion)]
⑤ Hotel Business Segment	19,218	14,670	(4,548)	(23.7)	<ul style="list-style-type: none"> • Decrease in net sales • Decrease in personnel expenses -Decrease in performance bonus, etc.
⑥ Other Business Segment	2,527	2,150	(377)	(14.9)	<ul style="list-style-type: none"> • Decrease in depreciation and amortization expenses of Monorail business, etc.

Capital Expenditures / Depreciation and Amortization

1. Capital Expenditures

(Property, plant and equipment, Intangible assets, Long-term prepaid expenses)

(1) Results for the FY ended March 31, 2019 / Results for the FY ended March 31, 2018

(Billions of yen)

Items	3/18 Results	3/19 Results	Change	Primary reasons for change
Theme Park Segment	57.0	80.7	23.7	
Tokyo Disneyland	31.4	39.2	7.7	Increase due to construction of new multi-story parking lot, renovation of Park entrance, and development of Tokyo Disneyland Large-Scale Renovation
Tokyo DisneySea	15.2	22.4	7.1	Increase due to "Soaring: Fantastic Flight", renovation of restaurants, and development of Tokyo DisneySea Large-Scale Expansion Project
Others	10.3	19.1	8.8	Increase due to office renovation, re-establishment of earthquake risk countermeasure financing, and system investments
Hotel Business Segment	1.4	1.9	0.5	
Other Business Segment	1.3	3.3	1.9	Increase in Monorail business
(Elimination and Corporate)	(0.0)	(0.0)	(0.0)	
Total	59.8	86.0	26.1	

(2) Forecast for the FY ending March 31, 2020 / Results for the FY ended March 31, 2019

(Billions of yen)

Items	3/19 Results	3/20 Forecast	Change	Primary reasons for change
Theme Park Segment	80.7	147.1	66.3	
Tokyo Disneyland	39.2	60.5	21.3	Increase due to development of Tokyo Disneyland Large-Scale Renovation
Tokyo DisneySea	22.4	47.7	25.2	Increase due to development of Tokyo DisneySea Large-Scale Expansion Project
Others	19.1	38.9	19.7	Increase due to development of Tokyo DisneySea Large-Scale Expansion Project, and system investments
Hotel Business Segment	1.9	15.7	13.7	Increase due to development of Tokyo DisneySea Large-Scale Expansion Project, and development of new Disney Hotel.
Other Business Segment	3.3	4.7	1.4	Increase in Monorail business
(Elimination and Corporate)	(0.0)	—	0.0	
Total	86.0	167.6	81.6	

2. Depreciation and Amortization

(Property, plant and equipment, Intangible assets, Long-term prepaid expenses)

(1) Results for the FY ended March 31, 2019 / Results for the FY ended March 31, 2018

(Billions of yen)

Items	3/18 Results	3/19 Results	Change	Primary reasons for change
Theme Park Segment	30.7	32.0	1.2	
Tokyo Disneyland	10.8	12.6	1.8	Increase due to "Dreaming Up!"
Tokyo DisneySea	12.9	12.3	(0.6)	
Others	6.9	7.0	0.0	
Hotel Business Segment	4.1	3.9	(0.2)	
Other Business Segment	2.4	2.2	(0.1)	
(Elimination and Corporate)	(0.0)	(0.0)	(0.0)	
Total	37.3	38.2	0.8	

(2) Forecast for the FY ending March 31, 2020 / Results for the FY ended March 31, 2019

(Billions of yen)

Items	3/19 Results	3/20 Forecast	Change	Primary reasons for change
Theme Park Segment	32.0	33.6	1.5	
Tokyo Disneyland	12.6	10.8	(1.8)	Decrease in "Dreaming Up!"
Tokyo DisneySea	12.3	14.2	1.9	Increase due to "Soaring: Fantastic Flight"
Others	7.0	8.5	1.4	Increase due to system investments
Hotel Business Segment	3.9	3.8	(0.1)	
Other Business Segment	2.2	2.4	0.2	
(Elimination and Corporate)	(0.0)	—	0.0	
Total	38.2	39.9	1.7	

Theme Parks Event Calendar for the Fiscal Year Ended March 2019

Tokyo Disney Resort 35th "Happiest Celebration!" Apr.15, 2018 to Mar.25, 2019

	April	May	June	July	August	September
Tokyo Disneyland	<ul style="list-style-type: none"> ◆ Apr.15 Start of New Daytime Parade "Dreaming Up!" ◆ Apr.15 Re-opening of Attraction "it's a small world" 		☆ Jun.7 - Jul.7 Disney Tanabata Days	New	★ Jul.10 - Sep.2 Disney Natsu Matsuri	★ Sep.11 - Oct.31 Disney's Halloween
Tokyo DisneySea	★ Mar.27 - Jun.6 Disney's Easter		☆ Jun.7 - Jul.7 Disney Tanabata Days	◆ Jul.10 Start of New Show at Theatre Orleans "Let's Party Gras!"	★ Jul.10 - Sep.2 Disney Pirates Summer	★ Sep.11 - Oct.31 Disney's Halloween
◆ Apr.15, 2018 - Mar.25, 2019 Greeting Show at Mediterranean Harbor "Happiest Celebration on the Sea"						
New						
	October	November	December	January	February	March
Tokyo Disneyland	★ Sep.11 - Oct.31 Disney's Halloween	★ Nov.8 - Dec.25 Disney Christmas	Jan.1 - 6 New Year's Program → ☆	New	★ Jan.11 - Mar.25 Tokyo Disney Resort 35th "Happiest Celebration!" Grand Finale	
◆ Jul.10, 2018 - Apr. 26, 2019 Nighttime Spectacular "Celebrate! Tokyo Disneyland"						
Tokyo DisneySea	★ Sep.11 - Oct.31 Disney's Halloween	★ Nov.8 - Dec.25 Disney Christmas	Jan.1 - 6 New Year's Program → ☆	★ Jan.11 - Mar.25 Pixar Playtime	★ Jan.11 - Mar.25 Duffy's Heartwarming Days	
◆ Apr.15, 2018 - Mar.25, 2019 Greeting Show at Mediterranean Harbor "Happiest Celebration on the Sea"						
New ☆ Jan.7 - Mar.20 Tower of Terror "Unlimited"						

Theme Parks Event Calendar for the Fiscal Year Ending March 2020

	April	May	June	July	August	September
Tokyo Disneyland	★ Apr.4 - Jun.2 Disney's Easter		☆ Jun.6 - Jul.7 Disney Tanabata Days	New	★ Jul.9 - Sep.1 Donald's Hot Jungle Summer	★ Sep.10 - Oct.31 Disney Halloween
◆ Jul.10, 2018 - Apr.26, 2019 Nighttime Spectacular "Celebrate! Tokyo Disneyland"						
Tokyo DisneySea	★ Apr.4 - Jun.2 Disney's Easter		☆ Jun.6 - Jul.7 Disney Tanabata Days	★ Jul.9 - Sep.1 Disney Pirates Summer	★ Sep.10 - Oct.31 Disney Halloween	
◆ Apr.15, 2018 - Mar.25, 2019 Greeting Show at Mediterranean Harbor "Happiest Celebration on the Sea"						
New ☆ Jun.6 - Aug.27 Duffy's Sunny Fun						
◆ Jul.23 Opening of New Attraction "Soaring: Fantastic Flight"						
◆ Jul.23 Start of New Show at Hangar Stage "Song of Mirage"						
	October	November	December	January	February	March
Tokyo Disneyland	★ Sep.10 - Oct.31 Disney Halloween	★ Nov.8 - Dec.25 Disney Christmas	Jan.1 - 5 New Year's Program → ☆	New	★ Jan.10 - Mar.19 Special Program	
Tokyo DisneySea	★ Sep.10 - Oct.31 Disney Halloween	★ Nov.8 - Dec.25 Disney Christmas	Jan.1 - 5 New Year's Program → ☆	★ Jan.10 - Mar.19 Pixar Playtime	★ Jan.10 - Mar.19 Duffy-related Program	

★: Special events ☆: Programs ◆: New attractions and shows
 ※Program titles, contents, and dates are subject to change.
 ※Plans announced as of April 25, 2019



Oriental Land Co., Ltd.

Investor Relations Group, Finance/Accounting Department

www.olc.co.jp/en

Cautionary Statement:

This document includes statements about Oriental Land's plans, estimates, strategies and beliefs. The statements made that are not based on historical fact represent the assumptions and expectations of Oriental Land in light of the information available to it as of the date when this document was prepared, and should be considered as forward-looking.

Oriental Land uses a variety of business measures to constantly strive to increase its net sales and management efficiency. However, Oriental Land recognizes that there are certain risks and uncertainties that should be considered which could cause actual performance results to differ from those discussed in the forward-looking statements.

Potential risks could include, but are not limited to, weather, general economic conditions, and consumer preferences. Therefore, there is no firm assurance that the forward-looking statements in this document will prove to be accurate.

Theme park attendance figures have been rounded. Financial figures have been truncated.

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