For Immediate Release

Company name

Representative

Oriental Land Co., Ltd. Kenji Yoshida, Representative Director and President (Code number: 4661, Prime Market of the Tokyo Stock Exchange)

Oriental Land Group's Goal for 2030

The Oriental Land Group ("OLC Group") hereby announces that it has formulated "Our Goal for 2030"—a vision upheld to sustainably create "Happiness," which is a value offered by the Group— and its medium- and long-term initiative policy for fulfilling the Goal toward contributing to achieving a sustainable society and long-term sustainable growth.

1. Background

The OLC Group has endeavored to attract as many Guests as possible by enhancing the appeal of Tokyo Disney Resort, its core business, in an effort to grow as a corporate group. Meanwhile, the Group considers itself as having a pressing need to address not only issues recognized in the course of such business management, but also those that have emerged due to the coronavirus disease 2019 (COVID-19) pandemic. Long-recognized issues, such as the expected decrease in the consumer/working-age population, surges in costs required for capital expenditure, and climate change and natural disasters, are becoming increasingly imminent and more impactful on the Group's business. At the same time, an issue that has materialized due to the COVID-19 pandemic is the risk of long-term business suspension.

To address such changes with agility, the Group considers it crucial to transform its business structure to a more sustainable one, and to seek sustainable development.

2. Our Goal for 2030: Bringing more "Happiness" to you and the community

• Continue to create "Happiness" not only inside Tokyo Disney Resort, but also for many people in the broader community.

• Continue to be a corporation desired by society by fulfilling our role in the efforts made toward achieving a sustainable society.

• Continue to be a corporation in which employees can truly take pride.

3. Medium- and long-term initiative policy

To achieve Our Goal for 2030, the OLC Group intends to promote sustainable business development and measures for eight environmental, social, and governance (ESG) areas of materiality, through which it will contribute to the achievement of the Sustainable Development Goals (SDGs).

1) Sustainable business development

i) Existing businesses

The OLC Group will seek higher added value for Tokyo Disney Resort as a whole by addressing diversifying Guest needs and fluctuations in demand.

ii) New businesses

The OLC Group will engage in businesses that help resolve issues faced in existing businesses and increase their value, possibly obtaining new earning opportunities.

2) ESG materiality

The Group has selected eight ESG areas of materiality for capturing growth opportunities and eliminating risks with the aim of contributing to achieving a sustainable society and long-term sustainable growth.

"Employee happiness" and "Happiness of children" will be promoted as areas of materiality unique to the OLC Group.

	Area of materiality	Direction of initiatives	Contribution to
			SDGs
S	Employee happiness	In an effort to remain the chosen	5 ダエンダーマ年日 東見しよう 12 つくる金作
		employer of employees, implement	QO 🧯
		measures to help them feel a sense of joy	8 80/016 16 780.028
		and accomplishment (job satisfaction)	
		and establish a comfortable and	10 ************************************
		supportive workplace environment and	↓
		internal systems.	
	Happiness of children	To achieve a thriving society by	
		nurturing the dreams and minds of	
		children, who are our future, implement	
		measures that resonate with children,	

[ESG Areas of Materiality]

	1		
		engender their trust, and resolve social	
		issues pertaining to children, through the	
		Tokyo Disney Resort business.	
	Diversity & inclusion	To address changes in society and	
		customer needs and conduct business	
		activities in which diverse customer	
		values are respected, implement	
		structured measures to ensure that	
		human rights are respected, review	
		existing products and services, and build	
		systems to give due consideration to	
		diversity, among others.	
	Supply chain	Develop a policy to achieve sustainable	
	management	procurement in collaboration with	
		suppliers.	
Е	Measures to address	Produce and procure renewable energy,	7 ====================================
	climate change and	take energy-saving actions, install	
	natural disasters	environmentally friendly design, etc. to	
		reduce the risk of climate change and	
		adapt to climate change with enhanced	
		resilience in efforts to increase the	
		sustainability of business.	
	Recycling-oriented	Implement measures such as to save	
	society	resources and reduce waste pertaining to	
		products and services and promote the	
		sustainable use of resources in order to	
		contribute to the development of a	
		recycling-oriented society.	
G	Stakeholder	To evolve business activities and	—
	engagement	contribute to achieving a sustainable	
		society, implement measures to attribute	
		importance to appropriate and open	
		information disclosure to stakeholders	
		and dialogues with them.	
	Fairness in corporate	Ensure that all laws and regulations and	
	management	the Corporate Governance Code are	
L	•	1	1

complied with, and establish	
management systems that allow flexible	
responses to changes and facilitate	
growth.	

END